Christiana Dominguez (SBN 243547) 1 Legal Counsel California Association of Professional Scientists 2 455 Capitol Mall, Suite 500 Sacramento, CA 95814 3 Telephone: (916) 441-2629 Facsimile: (916) 442-4182 4 cdominguez@capsscientists.org 5 Attorney for CALIFORNIA ASSOCIATION OF PROFESSIONAL SCIENTISTS 6 7 SUPERIOR COURT OF THE STATE OF CALIFORNIA 8 FOR THE COUNTY OF SACRAMENTO 9 CALIFORNIA ASSOCIATION OF Case No.: 34-2016-80002426 10 PROFESSIONAL SCIENTISTS, MEMORANDUM OF POINTS & 11 Petitioner/Plaintiffs, AUTHORITIES IN SUPPORT OF THE VERIFIED PETITION FOR WRIT OF 12 VS. MANDATE [C.C.P § 1085] AND COMPLAINT FOR DECLARATORY 13 AND INJUNCTIVE RELIEF CALIFORNIA STATE PERSONNEL 14 BOARD; CALIFORNIA DEPARTMENT OF Date: March 17, 2017 HUMAN RESOURCES; and CALIFORNIA Time: 9:00 AM 15 DEPARTMENT OF FISH AND WILDLIFE Dept: 31 Respondents/Defendants. 16 17 18 19 20 21 22 23 24 25 26 27 28

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California State employee matters are administered by two entities with distinct jurisdictions. The State Personnel Board (SPB or Board), a constitutional body, is exclusively tasked with creating and adjusting classes of positions in the State civil service. They decide what civil service classifications are needed, how those jobs are defined, and how they are described. The California Department of Human Resources (CalHR) takes those SPB-created classes and allocates them among various state agencies. CalHR is also responsible for setting state employee salaries either directly, for excluded employees, or by representing the state at the bargaining table for employees covered by collective bargaining. An ongoing dispute over the value of work performed by state scientists has created an obstacle on this two-lane system. CalHR and the Department of Fish and Wildlife (DFW) have taken advantage of a salary peculiarity to violate the constitutional and statutorily created jurisdiction of the State Personnel Board. In doing so, they have created a problem where none need exist.

The Senior Environmental Scientist is split into two companion parts: Supervisor and Specialist. They were designed as peer classifications that walked hand-in-hand, equally compensated, since their formation in 2001. Likewise, the pair of classifications historically was compensated equally to a range of senior engineering positions. Then, in 2006, the horizontal pay parity relationship between the scientists and engineers was broken. It remained broken as scientists fell far behind their engineer peers until horizontal parity - for excluded Supervisors - was restored in 2014. However, an unintended consequence arose: pay parity between the two peer Senior Environmental Scientists was severed. Recognizing an opportunity to save money on hiring or promoting additional Environmental Program Managers (the class designed to supervise all Senior Environmental Scientists), the Department of Fish & Wildlife, supported by CalHR, determined to

allow the Senior Environmental Scientist Supervisors to supervise their Senior Environmental Scientist Specialist peers.

As a result of this action, Specialists are effectively demoted in violation of the constitutionally established classifications.

Departments have an obligation to uphold the classification plan established by the State

Personnel Board. The Board retains the exclusive jurisdiction to classify positions in the state civil

service under Article VII of the State Constitution and Government Code Section 18800. DFW's

misuse of the Senior Environmental Scientist Supervisory classification violates the State Personnel

Board-established classification scheme, constitutes an improper subordination of the Senior

Environmental Scientist Specialist class as well as a constructive demotion, usurps Board jurisdiction

over the classification of positions, and violates the delegation of authority given to CDFW under

Government Code 19818.14.

STATEMENT OF FACTS

The California State Personnel Board

The California State Personnel Board is a California State Constitution-established political subdivision. The SPB is responsible for enforcing California's civil service statutes. (Cal Const. Article VII, Sec. 3) Additionally, the Board, by majority vote of its members, prescribes classifications, adopts other rules authorized by statute, and reviews disciplinary actions imposed against state employees. (Ibid) The Board also establishes rules implementing and enforcing the merit principle in the state civil service system. (Gov. Code Section 18800; see Cal. Const., Article VII, Section 1, subsection b) Consistent with the merit principle, the Board promulgates rules to govern classifications and other matters related to its authority under Article VII of the Constitution. The

SPB retains the exclusive jurisdiction to classify positions in the state civil service under Government Code Section 18701 et seq., 19818.6, and Article VII of the California State Constitution.

California Government Code Section 18800 directs the SPB to create and adjust classes of positions in the State civil service. Classifications adopted by the SPB are known as the "Personnel Classification Plan of the State of California." (Cal. Gov. Code Sec. 18800) The classification plan must include the title and scope of duties and responsibilities for each class of positions. (Ibid.)

Regulation provides that persons shall only be a1981ppointed to a civil service classification that is appropriate for the functions, duties, and responsibilities of the position the person is hired to perform. (2 CCR Sec 248)

The California Department of Human Resources

The California Department of Human Resources is a California state agency created by the Legislature for the purposes of managing the non-merit aspects of the state's personnel system.

(Gov. Code § 19815 et seq.) CalHR has jurisdiction over the state's financial relationship with its employees, including matters of salary, layoffs, and non-disciplinary demotions. (*Tiraelle v. Davis* (1983) 20 Cal.App.4th 1317, 1322; Gov. Code §§ 19816, 19816.2, 19825, 19826)

The Legislature has provided the CalHR with the statutory authority to set salaries for employees excluded from collective bargaining, including employees designated as supervisors.

CalHR also negotiates salaries for represented employees under the Dills Act (Cal. Gov. Code section 3512 et seq.) The matter of setting employee compensation is a legislative function which, in this instance, the Legislature has delegated to the CalHR. (*Tiraelle v. Davis* 20 Cal.App.4th 1322 citing *Pacific Legal Foundation v. Brown* (1981) 29 Cal.3d 168, 189.) CalHR can act only to the extent and in the manner consistent with the legislative delegation of authority.

As part of the salary setting delegation, the Legislature has stated that the salary ranges "shall be based on the principle that like salaries shall be paid for comparable duties and responsibilities." (Gov. Code § 19826.) This provision has been construed to mandate "horizontal parity among comparable positions throughout the civil service structure." (State Trial Attorneys' Assn. v. State of California (1976) 63 Cal.App.3d 298, 304.)

In addition to horizontal pay parity, CalHR tries to maintain a vertical salary relationship between classes. This vertical salary relationship reflects what it considers appropriate salary differentials between classes within the same career pattern. The maximum salary for a first-line supervisor is generally 10 percent above the maximum salary for the full journey-level class it supervises. (RJN¹ Ex. I, p 71)

Regardless of its work to maintain horizontal and vertical pay relationships, CalHR is obliged to uphold the classification plan established by SPB to ensure allocation of every position to the appropriate class in the classification plan. (RJN Ex J, p 74)

CalHR is only granted statutory authority to *recommend* changes in the Personnel Classification Plan to the State Personnel Board. (Cal. Gov. Code Section 19818.10)

The Senior Environmental Scientist Class Specifications

In 2001, the State Personnel Board adopted the current Environmental Scientist deep-class series. (RJN Ex. E) It is currently comprised of six classifications: Environmental Scientist, Senior Environmental Scientist (Specialist), Senior Environmental Scientist (Supervisory), Environmental Program Manager I (Supervisory), Environmental Program Manager I (Managerial), and Environmental Program Manager II. (RJN Ex. B)

¹ Request for Judicial Notice

Senior Environmental Scientist Supervisory incumbents are described as supervising and directing the work of professional or technical staff. (RJN Ex. B, p 4) Environmental Program Manager I (Supervisory) incumbents are tasked with supervising a group of Senior Environmental Scientists. (RJN Ex. B, pg. 4) This description in the specification does not break down the Senior Environmental Scientists into its component peer classes of Supervisory and Specialist. (RJN Ex. B, p 4)

The most recent changes to the Environmental Scientist class series were made in 2013 pursuant to a proposal submitted jointly by CalHR and CAPS. (RJN Ex. D) The changes were based on an intensive classification study conducted under a labor contract agreement between CalHR and CAPS to review scientific classifications and determine if some could be consolidated or revised. (RJN Ex. D, p 32) As the result of that proposal, the title of the Staff Environmental Scientist classification was changed to Senior Environmental Scientist Specialist. (RJN Ex. D, p 34) Other changes, such as the abolishment of other scientific classes and the consolidation of those positions into the Environmental Scientist classification series are not at issue here.

The 2013 class proposal documents reinforce that both species of Senior Environmental Scientist – Supervisory and Specialist – report to Environmental Program Manager I or higher incumbents. (RJN Ex. D, p 40) The reporting relationship in the other direction is also contemplated: Environmental Program Managers are described as supervising both Specialist and Supervisory Senior Environmental Scientists. (RJN Ex. D, p 40)

Additionally, the 2001 documents on which the Board relied in establishing the modern iteration of the class series says that Senior Environmental Scientist Supervisory incumbents will supervise "subordinate level environmental scientists." (RJN Ex. E, p 49) A Senior Environmental Scientist Specialist is not a classification "subordinate" to its peer Senior Environmental Scientist

Supervisor. Such a span of control was never considered by the Board for this series. They have always been peer classes. The action challenged here has improperly subordinated a peer class in violation of the constitutionally adopted classification plan.

Problems Caused by Salary Disparities

Historically, the Senior Environmental Specialists and Supervisors received the same salaries (RJN Ex. H) CalHR sets salaries for Senior Environmental Scientist Supervisors directly while salaries for the rank-and-file Senior Environmental Scientist Specialists are set through the collective bargaining process under the Dills Act (Cal. Gov. Code Section 3512 et seq.)

In 2008, CAPS successfully sued the State in this court to enforce the like-pay-like-work principle as applied to 14 supervisor scientist classifications, including the Senior Environmental Scientist Supervisory classification (and related classes that have since been reorganized into the Senior Environmental Supervisory class). (See *California Association of Professional Scientists v. Department of Personnel Administration et al.* (2011) 195 Cal.App.4th 1228; and trial court decision at Super. Ct. No. 34-2008-00014476,) These classes were underpaid, despite sharing historical horizontal pay parity with employees performing like work in various supervisory engineer classifications.

The court agreed and in 2014, Scientific Supervisory employees, including the Senior Environmental Scientist Supervisory class, received an average 42% increase in their salaries. (RJN Ex. C p 29) The peer Senior Environmental Scientist Specialist classification, which is designated as rank-and-file and thus subject to the collective bargaining process, did not receive a similar pay increase from CalHR. Horizontal pay parity was restored between the previously equal senior supervisory scientists and senior supervisory engineers, but it was lost between the Senior Environmental Scientist Supervisory and their peer Specialists. (RJN Ex. F, G, H) This loss of the

 horizontal pay parity relationship between the two Senior Environmental Scientist classes created a significant salary disparity at both ends (bottom and top) of the salary ranges of the two classes. A newly hired Senior Environmental Scientist Supervisor makes about 42% more than a newly hired Specialist and a Senior Environmental Scientist Supervisor at the top of the scale makes about 42% more than a Specialist at the top of the scale. The distance from the top of the Senior Environmental Scientist Specialist scale to the bottom of the Supervisory scale is slightly less dramatic at about 14%. (See Ex. F, G, H)

The DFW Memorandum

On September 15, 2014, the Department of Fish and Wildlife distributed Human Resources Memorandum HR 14-048 with the subject "Change in Reporting Structure." (RJN Ex. B) The memo explained that, *because of* the change in Senior Supervisor pay, the Senior Specialist class is no longer within transferable range of the Senior Supervisory classification. (RJN Ex. B) It noted that Specialists must now take an exam to promote into the Supervisor class. (RJN Ex. B) Previously, employees could laterally transfer between the peer classifications. (RJN Ex. B) The memo also informed employees that DFW would allow Senior Environmental Scientist Supervisors to supervise Specialists. (RJN Ex. B) This change violates the classification plan and is the basis for the instant action.

ARGUMENT

I. THE STATE PERSONNEL BOARD HAS EXCLUSIVE JURISDICTION OVER CREATING, DEFINING AND ENFORCING JOB CLASSIFICATIONS.

The rules of statutory interpretation are the same for constitutional amendments as for statutes.

(See *Williams v. Superior Court* (2001) 92 Cal.App.4th 612, 622) The court must look to the language of the constitutional provision in question and give the words their usual and ordinary meaning. (*Id.*

at 623) Only if the language is susceptible to more than one reasonable interpretation should the court resort to extrinsic evidence to determine the intent behind the provision. (*Ibid*).

Here, the plain meaning of Article VII, Section 3 is not susceptible to more than one reasonable interpretation. It reads, in its entirety:

- (a) The board shall enforce the civil service statutes and, by majority vote of all its members, shall prescribe probationary periods and classifications, adopt other rules authorized by statute, and review disciplinary actions.
- (b) The executive officer shall administer the civil service statutes under rules of the board.

The prescriptive "shall" confers an absolute authority to the State Personnel Board to prescribe classifications. The courts have confirmed the exclusive jurisdiction of the Board to classify positions many times. (See: Lowe v. California Resources Agency (1991) 1 Cal.App.4th 1140 citing Stockton v. Department of Employment (1944) 25 Cal.2d 264) At one time, the State Personnel Board also had jurisdiction over the administration of salaries, but that function was split and passed down to what is now CalHR in 1981. (Id. at 1146) The splitting of functions clearly indicates that each entity, the SPB and CalHR, has a sphere of control and the Legislature's (and people's) grant of specific authority and jurisdiction to each cannot be ignored.

II. CALHR AND DFW HAVE IMPERMISSIBLY USURPED THE BOARD'S CONSTITUTIONALLY-GRANTED AUTHORITY.

A. CalHR's Salary-Setting Function Does not Trump the Board's Power to Determine Civil Service Classifications.

CalHR believes the pay disparity between the previously equal classifications allows it to use the Senior Supervisors to supervise the Senior Specialists because of the wide vertical disparity between their current pay scales. That belief is wrong and has caused CalHR to deviate into the SPB's arena of exclusive jurisdiction.

The courts have confirmed State Personnel Board's exclusive jurisdiction over classification specifications and the administration of the civil service. In Westly v. California Public Employees' Retirement System Board of Administration (2003) 105 Cal.App. 4th 1095, the State Controller challenged the CalPERS Board of Administration's attempt to exempt some of its employees form the state civil service system. The court held that the "plenary authority" granted to the Board of Administration does not include the exclusive power to determine their civil service status. (Id at 1113) In Westly, the courts determined an issue pitting two provisions of the State Constitution against one another. Here, the fight is far more lopsided as the State Personnel Board derives its power from the State Constitution and CalHR attempts to overcome that constitutional mandate with its pay policies.

The State Constitution is clear: "the [State Personnel Board] shall enforce the civil service statutes and . . . shall prescribe probationary periods and classifications..." (Cal Const. Article VII, Sec. 3) There is no question that the Board alone defines how employees are classified and how those classifications relate to each other in the work they perform. Nothing about the peculiar situation the state created by breaking traditional pay parity within and among the scientific classes gives CalHR the authority to flout the State Constitution.

B. CalHR Had the Opportunity to Propose Changes to the Senior Environmental Scientist Classes But Did Not Do So.

There was an opportunity in 2013 to propose changes in the class structure to allow Supervisory incumbents to supervise their Specialist peers. CalHR made no such proposals and SPB considered no such proposals to the Environmental Scientist series reporting structure.

CalHR and CAPS frequently discuss classification and pay issues and, when necessary, present to the State Personnel Board requests for changes to the class structure (for example, by consolidation

of classes, the creation of new classes, or the abolishment of obsolete classes). (RJN Ex. D, E) During classification proposal discussions in 2013, just one year prior to DFW issuing its memo regarding the novel use of the Senior Environmental Scientist Supervisory class, the peer classes were described as reporting to the Environmental Program Manager I position, as is appropriate under the SPB classification specification. (RJN Ex. D) CalHR was actively involved in the study of the Environmental Scientist series of classifications. CalHR did not request SPB consider changes to the reporting structure (RJN Ex. D)

III. THE ENVIRONMENTAL SCIENTIST CLASS SERIES CLEARLY DELINEATES REPORTING RELATIONSHIPS.

The current iteration of this series came into being in 2001. (RJN Ex. E) The SPB amended the series in 2013. (RJN Ex. D) Had CalHR, or any department, desired to change the class structure to allow for Specialists to report to Senior Environmental Scientist (Supervisor), it could have proposed such a change to SPB for evaluation based on operational need. Yet, it proposed no such change because there is no operational need for such a change. Instead, CalHR attempts to create a loophole using pay rules through which it can, presumably, avoid the hiring or allocation of additional, more expensive, Environmental Program Manager I positions — a reason for classification changes the State Personnel Board would likely reject since it undermines the class structure they created.

Per the SPB classification, the Senior Environmental Scientist (Specialist):

... is the advanced journey level of the series. Incumbents independently identify problems, develop courses of action, and conduct critical and/or sensitive scientific investigations and studies and may prepare guidance, policy, planning, or regulatory documents and legislative proposals on issues of importance to the employer, and do other related work. Decision making at this level has a higher consequence of error than that of an Environmental Scientist, Range C. Incumbents may be assigned lead responsibility for a specific project, program function, or area of expertise; may act as a mentor to lower level staff; and may act as consultants to other technical staff, management, and other agencies in those matters.

... is the first supervisory level of the series. Incumbents supervise and direct the work of professional or technical staff, are responsible for staff development, performance evaluation, program budgeting, and work force planning, and do other related work. Incumbents performing in this capacity have the authority and responsibility in the interest of management to recruit, hire, transfer, suspend, lay off, recall, promote, discharge, assign, reward, or discipline employees. Incumbents have the responsibility to direct employees, adjust employee grievances, or effectively recommend such actions.

(RJN Ex. A p 4) Additionally, supervision of Senior Environmental Scientists (of both stripes) is specifically contemplated in the Environmental Program Manager I (Supervisory) class specification. Incumbents may:

...supervise a group of Senior Environmental Scientists and other professional and technical staff working on a critical and/or sensitive public health, environmental, and natural resource management, regulation, compliance, or research project. Incumbents have authority in the interest of management to recruit, hire, transfer, suspend, lay off, recall, promote, discharge, assign, reward, or discipline employees. Incumbents have the responsibility to direct employees, adjust employee grievances, or effectively recommend such actions.

(RJN Ex. A p 4)

A. The Senior Environmental Scientist Supervisor and Specialists Classes Were Designed to Be Peer Positions.

Each time SPB has amended the now-Environmental Scientist deep class, the documents produced in the review process reinforce that both species of Senior Environmental Scientist — Supervisor and Specialist — should report to Environmental Program Manager I or higher incumbents. (RJN Ex. D, E) Additionally, the 2001 class proposal says that Senior Environmental Scientists will supervise "subordinate level environmental scientists." (RJN Ex. E, p 50) A Senior Environmental Scientist (Specialist) is not a classification "subordinate" to its peer Senior Environmental Scientist (Supervisor). Such a span of control was never considered by the Board for this series.

Likewise, in the 2013 proposal to SPB, both Senior Environmental Scientist Supervisory and Specialist incumbents are described as reporting to Environmental Program Managers (or in some instances, certain Supervising Engineer classifications). (RJN Ex. D, p 40) The alternate view is also considered: Environmental Program Managers are described as supervising both Specialist and Senior Environmental Scientists. (RJN Ex. D, p 40)

CalHR proposed no changes to the reporting structure and the Board adopted no changes to the reporting structure in 2001 or 2013. Accordingly, due to the overwhelming evidence that all parties involved with the study, development, and SPB adoption of these classifications intended for them to be peer classes and not dominate/subordinate classes, the court must find this use of the classes in violation of the State Constitution, state law and SPB rules. Allowing DFW's use of the classes to continue would impermissibly subordinate the Senior Environmental Scientist Specialists to their Supervisory peers in a manner not contemplated in the Board approved class specifications.

CONCLUSION

The State Constitution imbues the State Personnel Board with exclusive jurisdiction over the creation and administration of the merit-based state civil service classifications. The Board establishes classifications and creates classification specifications. The Board created the Environmental Scientist class series with a specific reporting structure contemplated. The Senior Environmental Scientist, superior to the Environmental Scientist class and subordinate to the Environmental Program Manager class was split into Supervisory and Specialist components in recognition of a need to allow for promotional opportunities and subject-matter specialization by incumbents. Nothing in that split of duties allows for a change in the reporting structure established by the State Personnel Board. CalHR's failure to preserve horizontal pay parity within the Senior

1	Environmental Scientist classifications does not provide it with the authority to violate the State
2	Constitution by usurping the State Personnel Board's role in prescribing classifications.
3	Senior Environmental Scientist Supervisory incumbents must not continue to supervise their
4 5	Specialist peers in violation of the State Personnel Board created classification specifications. The
6	court must grant the writ.
7	Respectfully Submitted,
9	CALIFORNIA ASSOCIATION OF PROFESSIONAL SCIENTISTS
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11	DATED: January 31, 2017
12	CHRISTIANA DOMINGUEZ Attorney for CAPS
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